

Group



Bellevue Group half-year results 2020 Presentation for investors, analysts and the media

Zurich, July 30, 2020

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Overview of H1 2020 André Rüegg, Group CEO

H1 2020 Results Michael Hutter, Group CFO

Highlights & Strategy Update André Rüegg, Group CEO

Questions & Answers

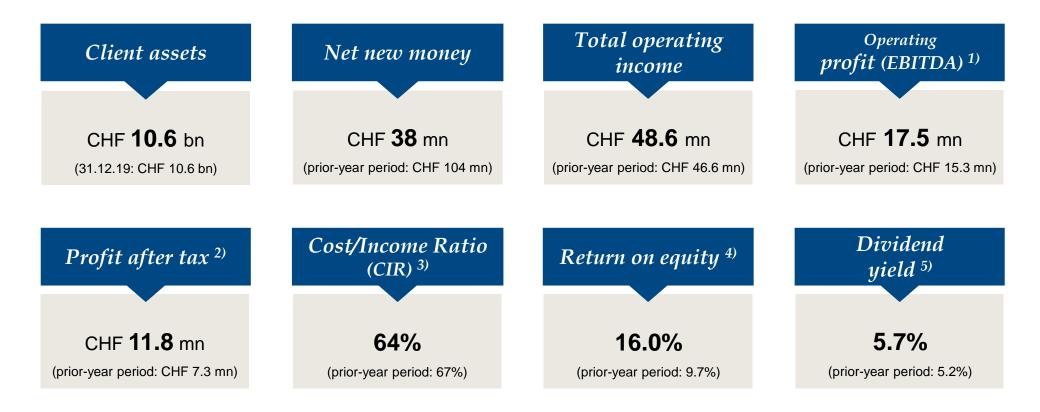
Appendix





André Rüegg, Group CEO

Overview of H1 2020 **Key figures H1 2020** Pleasing trends across all performance metrics



- 1) Earnings before interest, tax, depreciation and amortization
- 2) Group net profit before non-recurring items amounting to -CHF 6.3 mn, due to impairments (prior-year period: +CHF 6.9 mn)
- 3) Based on operating income and expense
- 4) Based on adjusted consolidated net profit and average equity capital for the past 6 months
- 5) Based on ordinary dividend of CHF 1.25 and share price on June 30, 2020 (vs. CHF 1.10 and share price on June 30, 2019)



COVID-19: Bellevue Group demonstrates resiliency

Our healthcare expertise in a "sweet spot"



Resilient business model with attractive positioning

Organization - robust and agile

- Smooth operations ensured with split on-site staff
- Modern infrastructure demonstrated its value with on-site and remote arrangement

Healthcare expertise - solid and credible

- Clearly heightened international awareness of the healthcare sector
- Widely recognized as a specialized asset manager (numerous "COVID-19" updates)

Employees - motivated & entrepreneurial

- Very strong commitment at every level of the organization
- Working remotely, employees showed good self-management skills, assumed responsibility and were results-driven

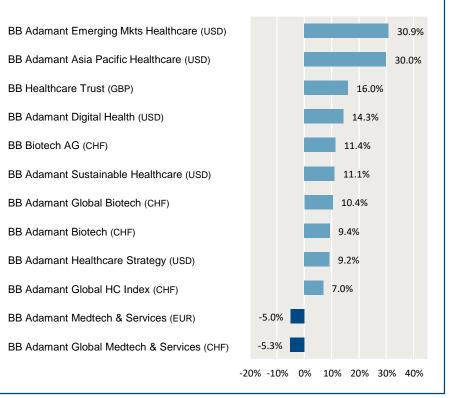
Client service - intense interaction & "close despite distance"

- Targeted deployment of digital media and instruments enables intense and frequent interaction with clients and prospects
- High satisfaction rate and acquisition of new clients despite the lockdown



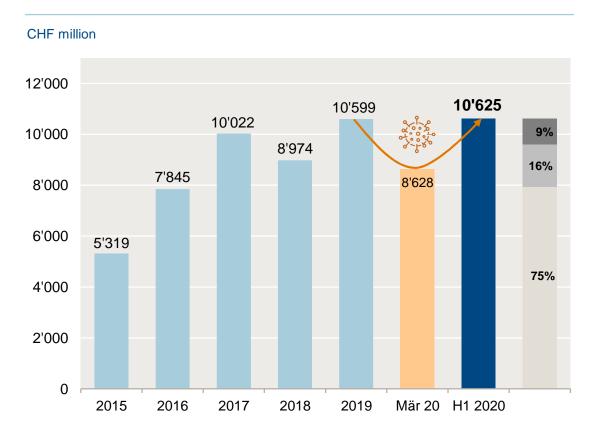
Convincing healthcare investment strategies

(absolute performance H1 2020, in base currency)





Strengthened client asset base despite tremendous market turmoil Growth in assets under management, 2015 – H1 2020



Specialized healthcare strategies
Traditional investment strategies

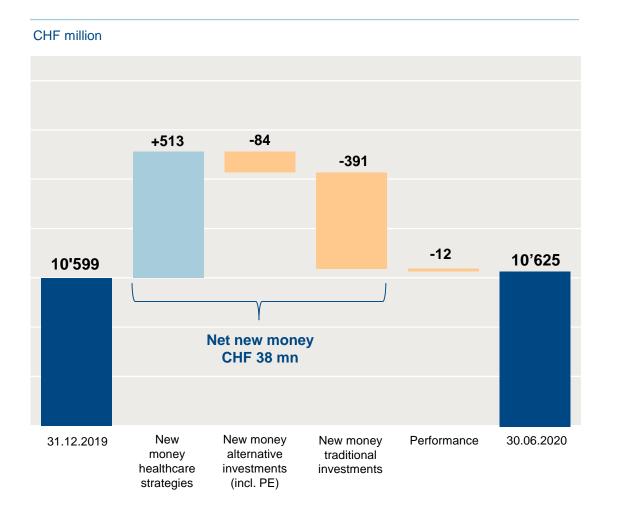
Alternative investment strategies

Assets under management of CHF 10.6 bn as at June 30, 2020

- Assets under management higher than at yearend 2019 after plunging in March 2020 in the wake of market turmoil triggered by COVID-19 pandemic
- Average AuM base for H1 2020 virtually unchanged y-o-y but with a much better margin
- Time-tested investment expertise and core product offering ensure steady growth
- Alternative investment strategies (incl. direct equity investments) and roll-out of innovative products still a priority



Strong new money inflow in core business Growth of AuM in H1 2020



Strong new money inflows in core business with attractive margins

- Healthcare investment solutions with attractive margins very appealing to investors
- Differentiated alternative investment solutions (incl. new "Private Markets" unit) prove to be very stable despite sharp market turbulences
- Traditional bond and multi-asset strategies confronted with structural change amid cutthroat competition – loss of large institutional mandate with a very low margin put an only minor dent in earnings
- Performance contribution only slightly negative thanks to strong market rebound in Q2 2020
- Overall stable asset base with considerably better margin

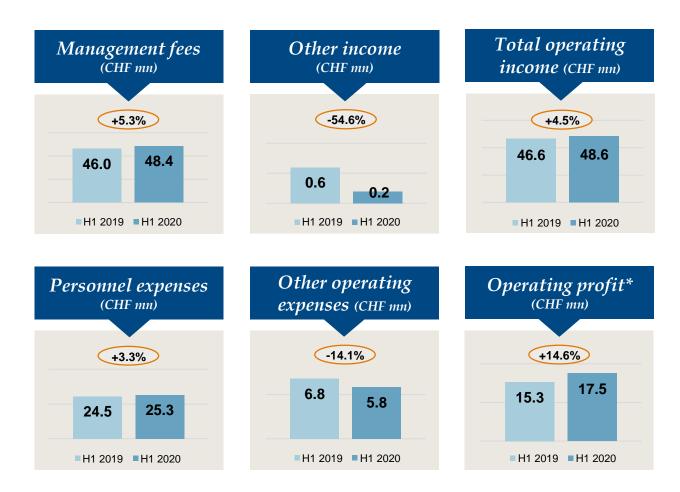




Michael Hutter, Group CFO

Consolidated results

Results of continuing activities



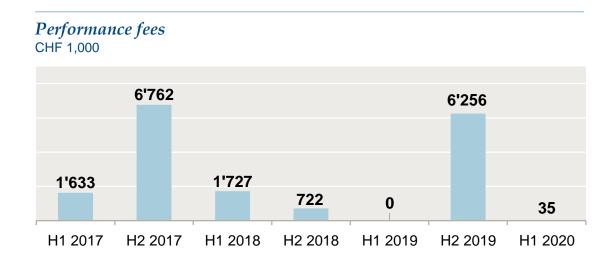
- Management fees up more than 5% thanks to increase in average asset base and new money with attractive margins
- Other income is mainly transaction fees, dividend and trading income (incl. investments in own products)
- Total operating income up more than 4%

- Stable operating expenses despite considerable investment in all growth areas (healthcare, private markets) and in infrastructure, thanks to further reduction in historical cost base
- Significant increase in operating profit* of nearly 15%, driven by strict cost management, despite growth strategy

* Earnings of continuing business activities before taxes, depreciation and amortization



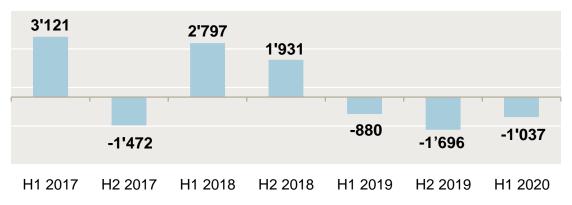
Other, non-recurring revenue, largely driven by market developments For the period 2017 – H1 2020



Operating profit can be distorted by performance fees...

- As in the prior-year period, no significant performance fees were earned in H1 2020
- Unrealized performance fees may be realized at the end of the fiscal year

Net income from investments in own products CHF 1,000



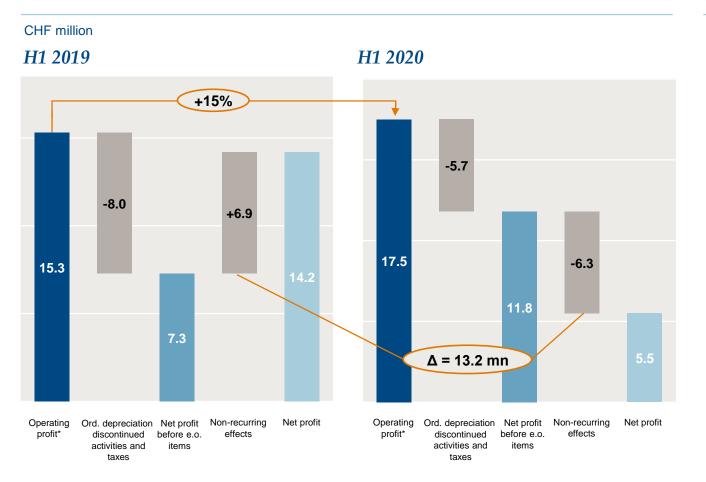
... and the net result of investments in own products

- Unrealized loss of CHF 1.0 mn on investments in own products as of the reporting date
- Total investment of approx. CHF 25 mn, net exposure much lower due to active hedging



Breakdown of Group net profit

Strong operating profitability, material impacts on bottom-line profit



Substantial 15% increase in operating profit* y-o-y

Ordinary expense items in line with expectations

- Ordinary depreciation (incl. rights of use) in line with prior-year period
- Reduction in Bank am Bellevue's operating losses due to shorter period of consolidation and other factors

Significant reduction in net profit due to opposing nonrecurring effects

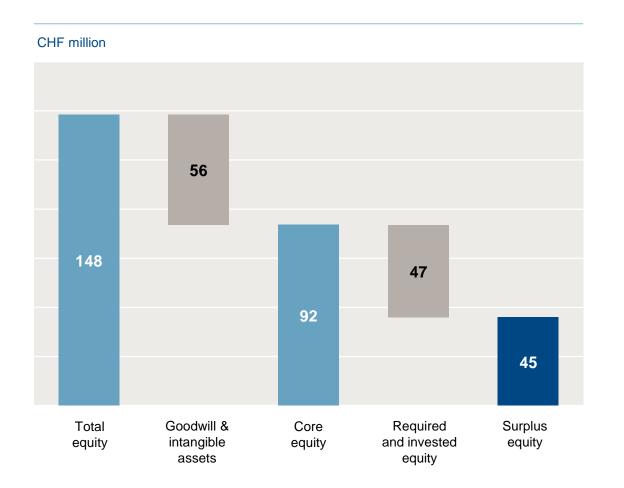
- Positive non-recurring effects in H1 2019 mainly related to SIX equity interest (dividends and sale)
- Negative non-recurring effects in H1 2020 mainly related to goodwill impairment at StarCapital

* Earnings of continuing business activities before taxes, depreciation and amortization



Equity capital as of June 30, 2020

Solid capital structure creates room for growth and/or further distributions to shareholders



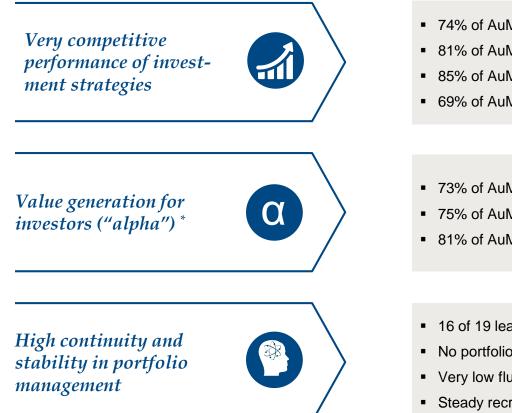
- Significant reduction in equity through special dividend
- Reduction of goodwill & intangibles, after ordinary depreciation and impairment at StarCapital
- Reduced core capital requirements as a pure asset manager enables a high return on equity
- Current equity reserves of approx. CHF 45 mn means more distributions to shareholders possible
- Straight forward and debt-free balance sheet





André Rüegg, Group CEO

Solid investment performance Excellent competitiveness, client benefit, stability



- 74% of AuM in 1st or 2nd quartile YTD 2020
- 81% of AuM in 1st and 2nd quartile over 3 years
- 85% of AuM in 1st and 2nd quartile since inception
- 69% of AuM in 1st quartile since inception
- 73% of AuM beat benchmark YTD 2020
- 75% of AuM beat benchmark over 3 years
- 81% of AuM beat benchmark since inception
- 16 of 19 lead portfolio managers in charge since date of launch
- No portfolio manager changes YTD 2020
- Very low fluctuation rates for >10 years
- Steady recruitment of new investment professionals and young talents

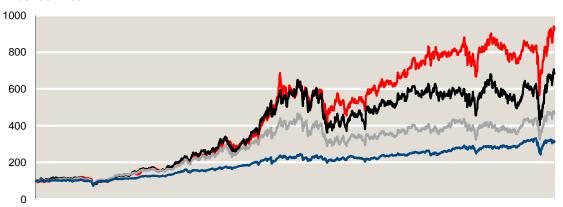
* Outperformance after expenses, based on institutional share classes



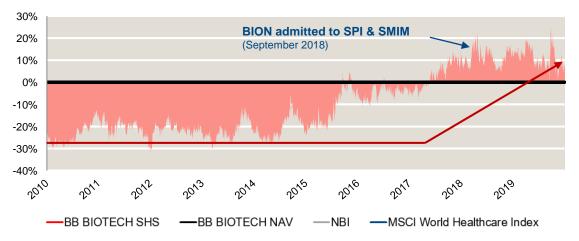
BB Biotech – growing in a challenging market environment

Flagship product with convincing long-term performance track record

10Y performance (in CHF) Indexed in %



Development of discount/premium to NAV



Performance comparison (in CHF)

	YTD	3 years	5 years
BB Biotech shares	11.4%	37.4%	62.6%
BB Biotech NAV	15.7%	29.8%	19.9%
Nasdaq Biotech Index	11.2%	30.8%	12.6%
MSCI World Healthcare	-0.6%	30.7%	40.5%

Summary

- BB Biotech's portfolio demonstrated remarkable resiliency in the face of the COVID-19 crisis and showed convincing gains
- It continues to focus on companies that are developing innovative medicines for severe and/or chronic diseases.
- Premium returns to single-digit percentage range after the volatility in March
- Board competence enhanced with the election of Dr. Susan Galbraith and Prof. Dr. Mads Krogsgaard Thomsen as new directors
- No change in dividend policy (5% dividend yield)



Source: Bloomberg, Bellevue Group, June 30, 2020

Performance quality & innovation for growth

Differentiated healthcare strategies with strong appeal to new assets

BB Adamant Asia Pacific Healthcare

Equity fund investing in companies in the healthcare sector of the Asia-Pacific region

Performance since inception (in GBP)



	YTD	ITD
BB Adamant Asia Pacific HC – USD-I	30.0%	88.3%
MSCI Asia Pacific Healthcare Net Total Return Index - USD	13.7%	67.5%

BB Adamant Digital Health

Equity fund investing in companies in the healthcare sector with a focus on digitalization

Performance since inception (in USD)



	YTD	ITD
BB Adamant Digital Health – USD-I	14.3%	56.4%



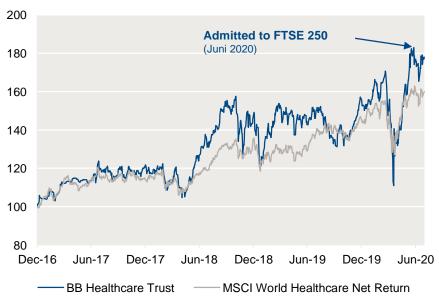
Source: Bloomberg, Bellevue Group, as at June 30, 2020

Performance quality & innovation for growth Entry of BB Healthcare Trust Plc into the FTSE 250 / ESG healthcare gaining popularity

BB Healthcare Trust Plc

Investment trust that invests in the global healthcare sector

Performance since inception (in GBP)

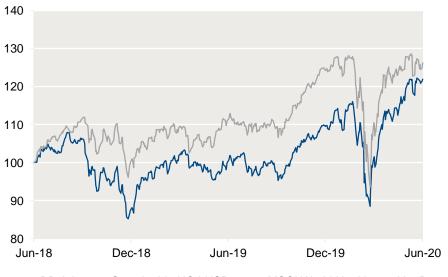


	YTD	ITD
BB Healthcare Trust – GBP	16.0%	78.1%
MSCI World Healthcare Net Total Return Index – GBP	8.7%	59.9%

BB Adamant Sustainable Healthcare

Equity fund investing in companies in the healthcare sector with strong sustainability credentials

Performance since inception (in USD)



BB Adamant Sustainable HC I USD — MSCI World Healthcare Net Return

	YTD	ITD
BB Adamant Sustainable HC – USD-I	11.1%	21.9%
MSCI World Healthcare Net Return Index - USD	1.4%	26.2%
		^{BB} Bel

Group

Source: Bloomberg, Bellevue Group, as at June 30, 2020

Selective expansion in private equity business Focus on "Healthcare" and "Entrepreneurial Investments"

Private Equity Healthcare



- On track for final closing in H2 2020
- Target volume of USD 170-200 mn
- International, highly regarded investors on board
- Already six attractive investments made / strong and promising pipeline
- Strong network partnership realized with BASELAUNCH
- Dr. Anja Harmeier (former Investment Director at Roche Venture Fund) joined the team

Private Equity DACH adbodme Ongoing inclusion of high-profile entrepreneurs and families in investor group Selective expansion of team to grow its capacity and talent pool Expansion & acceleration of deal flow - two deals concluded in July 2020 / solid pipeline for 2021 ^{BB} Entrepreneur Private **Bellevue Private Markets** Launch of closed-end Swiss fund planned (KmGK -Limited Partnership for Collective Investment/LP) (H2 2020) Private-equity growth financing for SMEs Joint investments with entrepreneurial families



Outlook for H2 2020

Strong position enables a solid performance despite challenging environment

Business model shows high dependency on capital market

Solid starting position with clear strategic priorities for H2 2020

Strong financial footing

- Business model as a pure asset with a high dependency on the equity market, esp. the healthcare sector
- Still no alternative to equities due to structural financial market developments / high valuations and political developments call for cautious stance
- COVID-19: Future course (spread, vaccination programs, etc.) and potentially severe collateral damage to the real economy still not assessable
- Strong new client pipeline thanks to convincing product performance and clear positioning
- Stepping up efforts to expand "Private Markets" unit and generate new ideas & innovation
- Consolidation as a pure-play asset manager: Structural and personnel adjustments at Group level on track
- Repositioning and revitalization of StarCapital initiated
- Operating income flows are of high quality (margin) and reliability (high share of recurring revenue flows)
- Reduced organizational complexity will create further efficiency gains (2021/22)
- Straight forward and debt-free balance sheet
- Strong capital structure signals further value creation (organic and/or anorganic) and attractive dividend potential for shareholders



Highlights & Strategy Update **Outlook for H2 2020** Long-term goals reiterated



- Asset-based revenues primary focus of business model
- Targeted share of recurring revenues: >90%
- Steady expansion of business base targeted, but depends on the market
- Organic new money growth in a range of 5-10% p.a.
- Short-term target range of 60-65% (adjusted, i.e. excl. non-recurring items)
- Medium-term target: <60%
- Proportionally faster growth thanks to economies of scale in business model
- Stable and strong operating profits ensure steady dividend policy
- Continuation of shareholder-friendly dividend policy
- Attractive return on equity of >15%, thanks to strict capital management
- Very high percentage of our investment strategies beat their benchmark
- Very high percentage of our investment strategies are ranked in 1st or 2nd performance quartile



Summary

Bellevue weathered the storm as a pure-play asset manager with a clear position

Successful transformation to a "pure play" asset manager

Convincing operating performance in H1 2020

Business model demonstrates strong resilience and offers opportunities for further growth

- Announced sale of Bank am Bellevue to Quintet Private Bank successfully closed in Q2 2020 despite the lockdown
- Bellevue Group a pure play asset manager with a clear positioning as of Q3 2020
- Sharply reduced complexity of the overall business coupled with a large amount of excess reserves gives management more flexibility and freedom

- Solid AuM base of CHF 10.6 bn with attractive margin despite wild market swings
- Operating profit rose 15% to CHF 17.5 mn (prior-year period: CHF 15.3 mn) and total operating income up 4% to CHF 48.6 mn (prior-year period: CHF 46.6 mn)
- Significant intake of new assets from new and existing clients in core "healthcare" segment
- Simplified, robust and agile organization displays high level of resilience during "COVID-19 stress test"
- High level of investment expertise in healthcare helps to raise the Group's international profile and reputation
- Stature as a "House of Ideas" continues to grow with ongoing corporate development and strong innovation





Questions & Answers



Appendix



Additional details of H1 2020 results

Consolidated Financial Statements

Consolidated net income significantly reduced by special effects

CHF 1'000					
	1.130.06.2020	1.130.06.2019	Chan	ge	
Operating Income	48'639	46'554	2'085	4%	1
Personnel expenses	-25'282	-24'471	-811	3%	
Other operating expenses	-5'836	-6'791	955	-14%	
Operating expenses	-31'118	-31'262	144	0%	1
Total operating result (Income before depreciation, valutation adjustments and taxes)	17'521	15'292	2'229	15%	1
Depreciation and amortization	-2'362	-2'113	-249	12%	
Valuation adjustments and provisions	-7'032	-949	-6'083	641%	
Taxes	-1'924	-2'670	746	-28%	
Group profit before tax from continuing operations	6'203	9'560	-3'357	-35%	-
Group net profit from discontinued operations	-697	4'648	-5'345		-
Group net profit	5'506	14'208	-8'702	-61%	4
Special effects	-6'281	6'949	-13'230		4
Adjusted group net profit	11'787	7'259	4'528	62%	1



Consolidated Balance Sheet

Simplification of the balance sheet structure through focus on asset management

	30.06.2020	31.12.2019	Change
Cash and cash equivalents	54'583	87'486	-32'903
Trade and other receivables	13'187	19'021	-5'834
Financial investments	48'281	47'386	895
Goodwill and other intangible assets	55'532	63'959	-8'427
Other assets	18'630	12'203	6'427
Property and equipment	7'055	8'254	-1'199
Tax assets	2'861	1'130	1'731
Total assets (without assets classified as held of sale)	200'129	239'439	-39'310
			4501707
Assets classified as held of sale	0	153'707	-153'707
Assets classified as held of sale Total assets	0 200'129	153'707 393'146	
Total assets Trade and other payables			-193'017
Total assets Trade and other payables	200'129	393'146	
Total assets Trade and other payables	200'129	393'146 46'718 7'207 13'247	-193'017 -6'593 -1'150
Total assets Trade and other payables Lease liabilities	200'129 40'125 6'057	393'146 46'718 7'207	-193'017 -6'593
Total assets Trade and other payables Lease liabilities Tax liabilities Provisions and pension obligations Total liabilities (without liabilities directly associated with assets held for sale)	200'129 40'125 6'057 5'744 626 52'552	393'146 46'718 7'207 13'247 0 67'172	-193'017 -6'593 -1'150 -7'503
Total assets Trade and other payables Lease liabilities Tax liabilities Provisions and pension obligations Total liabilities (without liabilities directly associated with	200'129 40'125 6'057 5'744 626 52'552	393'146 46'718 7'207 13'247 0	-193'017 -6'593 -1'150 -7'503 626
Total assets Trade and other payables Lease liabilities Tax liabilities Provisions and pension obligations Total liabilities (without liabilities directly associated with assets held for sale)	200'129 40'125 6'057 5'744 626 52'552	393'146 46'718 7'207 13'247 0 67'172	-193'017 -6'593 -1'150 -7'503 626 -14'620 -127'624
Total assets Trade and other payables Lease liabilities Tax liabilities Provisions and pension obligations Total liabilities (without liabilities directly associated with assets held for sale) Liabilities directly associated with assets held for sale	200'129 40'125 6'057 5'744 626 52'552 0	393'146 46'718 7'207 13'247 0 67'172 127'624	-193'017 -6'593 -1'150 -7'503 626 -14'620

Consolidated Financial Statements

Results from discontinued operations (Bank am Bellevue)

CHF 1'000

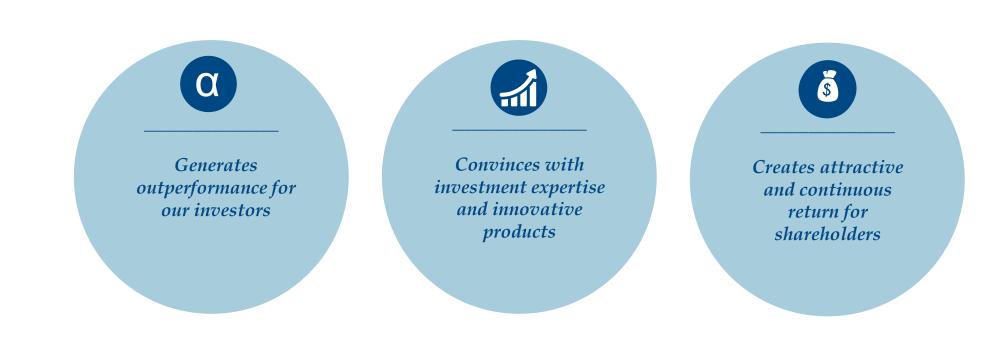
2'061	7'379	-5'318 -72%
0	4'756	-4'756 -100%
-3'514	-5'881	2'367 -40%
751	0	751
5	3'150	-3'145
-697	4'648	-5'345 -115%
	2'061 0 -3'514 751	2'061 7'379 0 4'756 -3'514 -5'881 751 0 5 3'150

- The item "value adjustments and provisions" in the current period relates to the release of provisions in connection with the sale of Bank am Bellevue as of April 30, 2020.
- The positive value of the item "taxes" in the previous period relates to the capitalization of deferred taxes on losses carried forward





Bellevue Group a "pure play" asset manager Our business model as "House of Ideas"





Bellevue Group a "pure play" asset manager Company profile and strategy

Business model = simple & clear

- Pure play asset manager
- Independent, entrepreneurial "multi-boutique"
- Active, unconstrained investment approach
- Product-centric ("attractive investment ideas")
- Unique spectrum of proven investment skills and performance
- Clearly differentiated, well-diversified product portfolio
- Understandable, scalable business model

Philosophy = *build* value

- Primacy given to investment performance
- Anticipate new investment opportunities and create ideas for clients
- Focus on innovative investment products
- Offer entry opportunities for every type of investor
- Share entrepreneurial success
- Ensure attractive value creation for all stakeholders

Client assets

CHF 10.6 bn

Top line

> CHF 100 mn p.a.

Number of employees (in FTE)

99

Shareholders' equity

CHF 148 mn

Market cap

CHF 296 mn

Dividend yield

5.7%¹⁾

Shares held by anchor shareholders & employees

43.2%

Bellevue = "House of Ideas"

- Focus on sustained earnings power and growth
- Proven performance criteria (KPIs) for business management
- Good balance between "specialty" and "diversification"
- Solid balance sheet, zero debt
- Strong base of core shareholders
- Shareholder-friendly dividend policy and attractive capital returns

Financial profile = robust & low-risk

1) Based on ordinary dividend of CHF 1.25 and share price on June 30, 2020

- Independent, efficient and entrepreneurial since 1993
- Strong financial commitment from all levels of the workforce
- Investment teams enjoy a considerable degree of autonomy (no CIO/investment committees)
- Quality and innovation are growth drivers
- Trust and entrepreneurial freedom ("empowerment")

Culture - "We eat our own cooking"

BB Bellevue

Source: Bellevue Group, as at June 30, 2020

Attractive offering with clearly differentiated investment expertise

Good balance between "specialty" and "diversification" - for investors and shareholders!



Specialized healthcare strategies (directional)

Investment companies

- Biotech
- Healthcare Global

Investment funds

- Biotech
- Medtech & Services
- Digital Health
- Asia / Emerging Markets
- Healthcare Global
- ESG strategies

Mandates

- Custom fund mandates
- Institutional mandates





Alternative investment strategies (uncorrelated)

Private equity funds

- Biotech ventures funds
- Private Equity DACH Fund (new)

Private equity investments

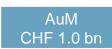
Private equity direct investments

Absolute Return strategies

Global Macro (alternative UCITS)

Mandates

- Custom fund mandates
- Institutional mandates





Traditional investment strategies (diversified)

Specialized growth strategies

- Entrepreneur strategies (CH/EU)
- Frontier markets (Africa)

Defensive investment strategies

Global value strategies

Fixed income strategies

Global fixed income strat. (unconstrained)

Multi-asset strategies

Defensive / dynamic multi-asset strategies

AuM

CHF 1.7 bn

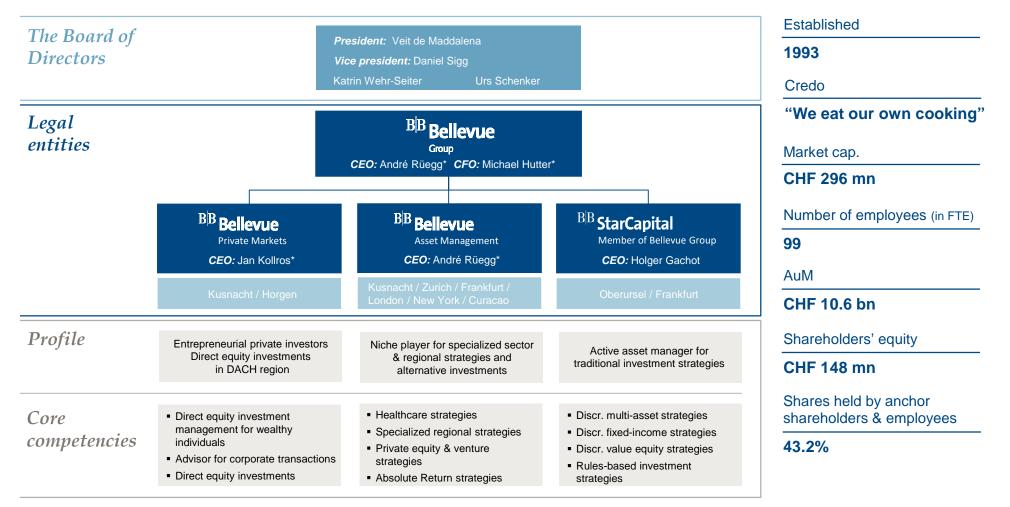
Long/Short multi-asset strategies

Mandates

- Custom fund mandates
- Institutional mandates



Bellevue Group a "pure play" asset manager Consistent organization – "Multi-boutique" with 3 centers of excellence



* Member of the Executive Board of Bellevue Group AG



International footprint

Ongoing development of international business reach with a strong corporate culture



"We eat our own cooking"

- Portfolio managers and key employees have a personal stake in the performance of our investment vehicles
- Our corporate culture is shaped by the independent and entrepreneurial way we think and act

A stable workforce

- Bellevue has a low employee turnover rate
- High commitment from key employees and talents at all units

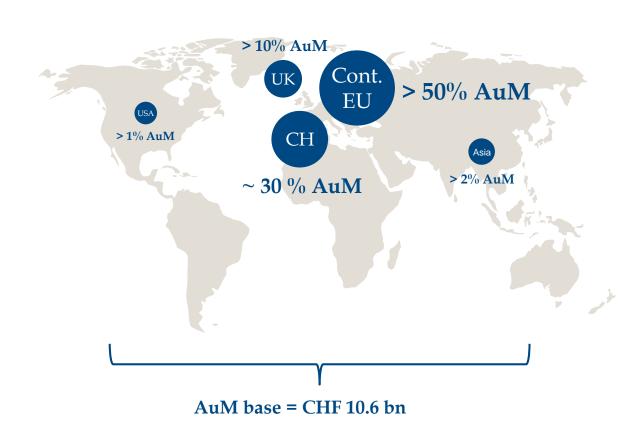
On a growth track

 Expansion of its international presence in Zurich, London and Frankfurt is enlarging its talent pool



Client and growth momentum

Ongoing expansion of client network and development of new markets



Strong growth in "core markets" across all segments

- Switzerland, Germany, UK
- Active through local subsidiaries

Good growth momentum in strategic secondary markets

• Spain, Austria, Luxembourg

Asian markets on the rise

- Taiwan, Korea (with local products and/or venture investors) and China
- Singapore, Hong Kong (as Asian hubs)

Entry into new markets 2020

Italy, Israel

US market

"Under observation"



Business model and positioning enable more growth Our growth drivers



Group

Bellevue - firmly committed to ESG investing

Sustainable and responsible investing with and in Bellevue

Corporate values

«Bellevue Group commits to sustainable, responsible and values-driven business practices.»*



* Signing of the UN PRI guidelines by Bellevue Asset Management in August 2019



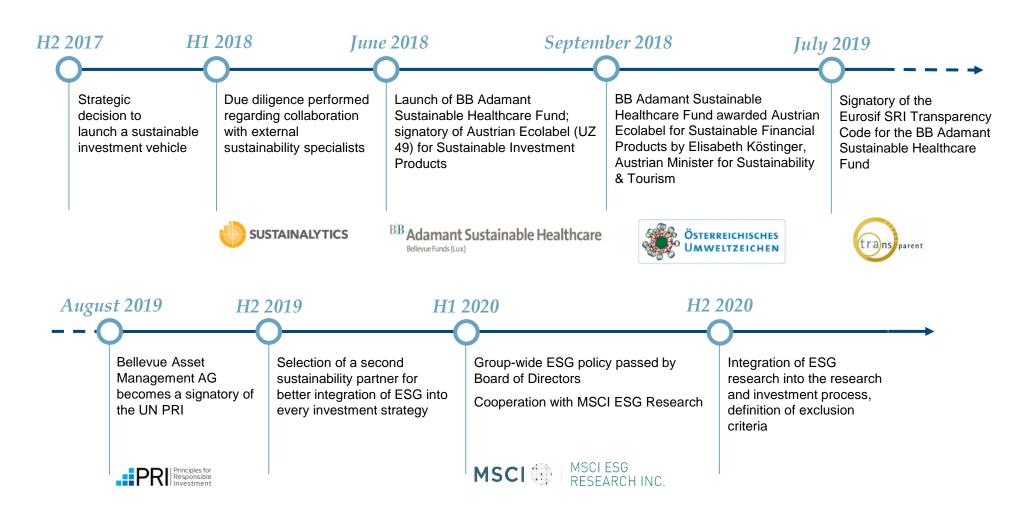
MSCI ESG

RESEARCH INC.

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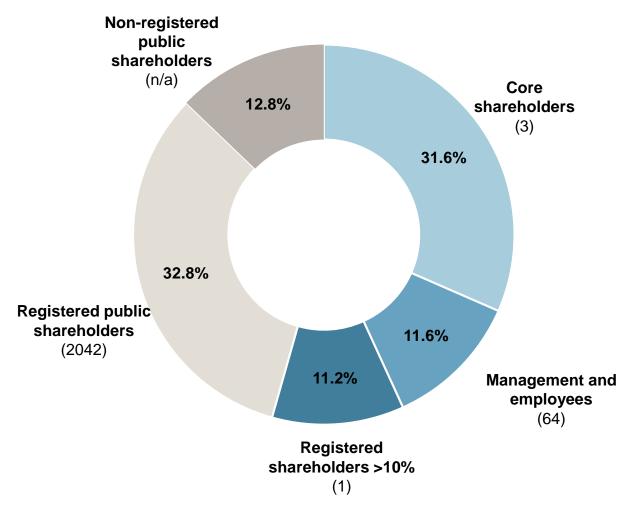
SUSTAINALYTICS

Bellevue - firmly committed to ESG investing Major ESG investment milestones





Business Profile & Strategy Structure of the shareholder base as of June 30, 2020

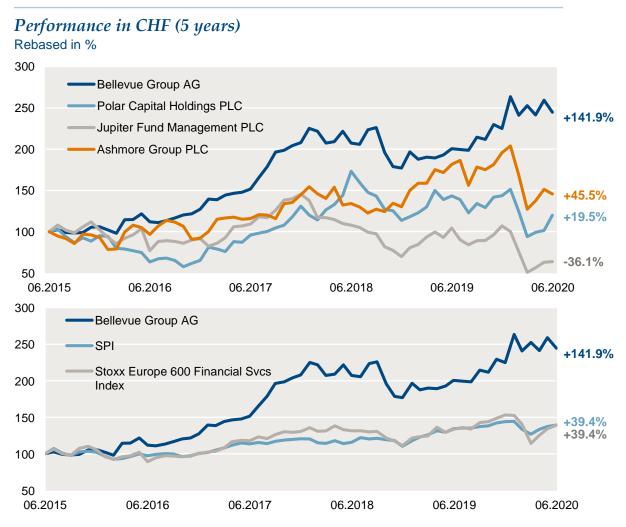


- Strong commitment of core shareholders
- Reduction of share held by management/staff after sale of Bank am Bellevue (31.12.2019: 13.3%)
- Base of institutional shareholders is steadily growing
- Very transparent shareholder base: >87% registered (2110 shareholders)
- Shareholder-friendly dividend policy unchanged, strengthening sense of continuity

Group

Bellevue Group share price (BBN SW)

Pleasing performance compared to relevant indexes and other asset managers



Market capitalization as of 30.06.2020 **CHF 296 mn** Proposed dividend for 2019 **CHF 1.25** (add. special dividend 2019 CHF 2.75) Dividend yield as of 30.06.2020 **5.7%*** * additional proposed special dividend 2019 of

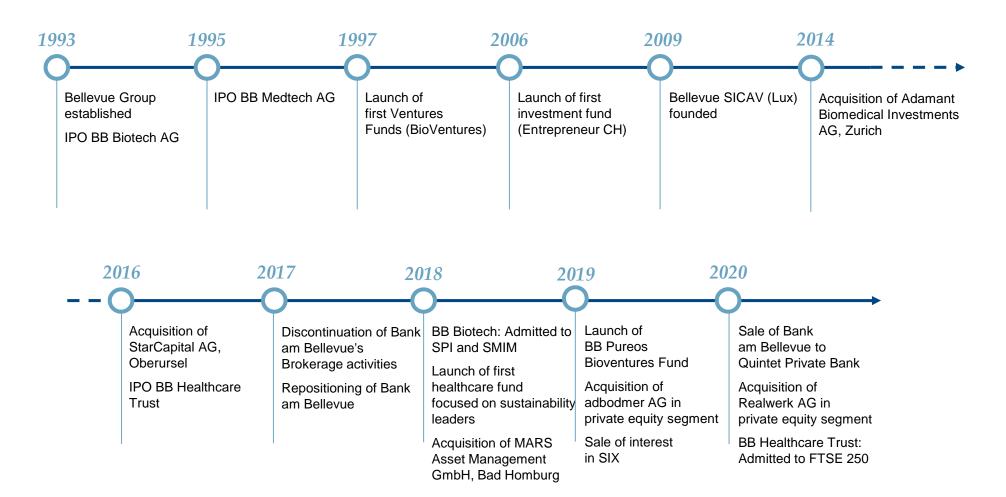
CHF 2.75

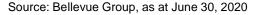


Source: Bloomberg, Bellevue Group, as at June 30, 2020

Milestones in the Group's history

Headline events since the Group's establishment in 1993







Why turn to Bellevue Group? Highlights Bellevue Group

"Pure" asset manager with a clear and simple business model

Attractive offering with clearly differentiated investment expertise

Robust and low-risk financial profile

Significant potential for further growth

- Independent, efficient, entrepreneurial management style ever since it was established in 1993
- "
 "Multi-boutique" with unique range of investment competencies and good balance between
 "specialty" and "diversification"
- Simple and straightforward business model with a sharp focus on quality and value creation
- Active and unconstrained investment approach
- Excellent long-term track record of investment strategies with above-average returns
- "House of Ideas": Differentiated product offering and ability to create new ideas create value for the client
- Sustainable earnings power (high level of recurring income) with attractive margins
- Solid balance sheet, zero debt
- Shareholder-friendly dividend policy and attractive capital returns
- 43.2% of outstanding shares held by core shareholders and employees
- Agile, highly scalable business model creates further opportunities for profitable growth
- Competitive performance and service quality combined with highly attractive, innovative product range enables sound expansion of business and income flows
- Experience, track record and financial leeway for inorganic growth already in place



Appendix Corporate Events & Contact

Corporate Events

March 2, 2021	Publication annual report 2020
March 23, 2021	Annual General Meeting 2021

Investor Relations

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